

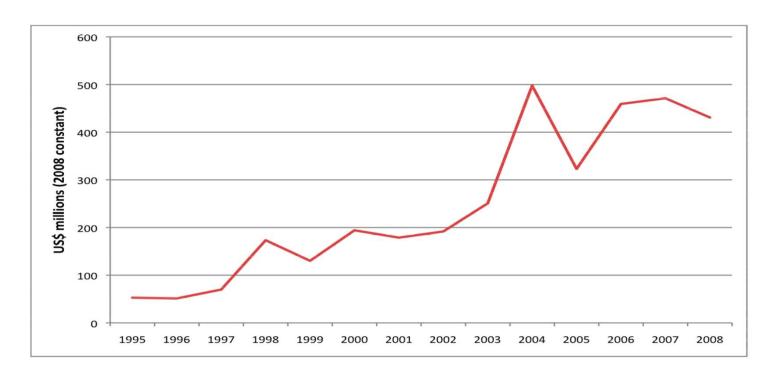
Effective Institutions Platform Past, Present & Future

Steven Pierce co-chair & US delegate to the OECD-DAC

Effective Institutions Platform: Past

The Continued Focus on Institutions

- Increased demand for advice to strengthen public sector institutions
- Funding levels increased since 1990s in strengthening public sector institutions
- E.g. Total Donor PFM support (1995-2008)

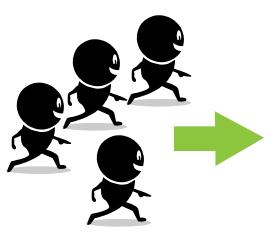


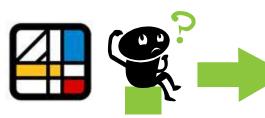
Lessons learned and Mixed Results

- Significant lessons learned...
 - Need to address the political economy of reform
 - Support to parliaments, civil society, media in a more coherent manner
 - Increased attention to demand side beyond central government administration
 - Best Practice' transferred to all countries questioned
 - Benefits of increased use of country financial governance systems for ownership and sustainability of reforms
 - Role of aid is necessary but not sufficient in developing inclusive and effective institutions
- ...But difficult to address these in practice

Genesis of the platform

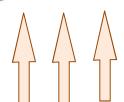




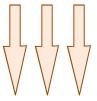




'New Consensus on Effective Institutions'











Consultation in Manila, June 2011

Effective Institutions Platform: Present

Five Core Work Areas

"Maximizing the added value of the platform"

- ✓ Change Management and Making Reform Happen
- ✓ Measuring the Strength of Public Sector Institutions
- ✓ Risk Management and Using Country Systems
- ✓ Fostering Accountable and Inclusive Institutions
- ✓ Enabling Results & Domestic Resource Mobilisation

Main recurring themes

- Too much attention has been paid to supply-driven 'solutions' to strengthening public sector institutions, rather than understanding the local 'problem'
- Institutional entrepreneurs are needed to drive reform efforts (within and/or outside the public sector)
- Focusing on implementation as well as de jure reforms of institutions
- Developing tools and mechanisms should be undertaken in an inclusive manner

How can the EIP support change?

- ✓ Tool for knowledge sharing and consultation on reform efforts.
- ✓ Sparking innovative ideas and processes
- ✓ Finding consensus on politically sensitive issues
- ✓ Engaging with other fora (e.g. vehicle to bring to the attention of the Global Partnership Ministerial)

Concrete proposals

"Maximizing the added value of the platform"

15 proposals received in these 5 core areas contributing to:

- a) Increasing the effectiveness of institutions at the country level, and/or
- b) Nurturing the debate at the international level promoting better support to institutions

Current Proposals

CHANGE MANAGMT AND MRH	INDICATORS	USE OF COUNTRY SYSTEMS	ACCOUNTABLE & INCLUSIVE INSTITUTIONS	OTHER AREAS
DFID, LenCD	World Bank, South Africa, Belgium, Vietnam	CABRI, USAID, Ghana	AWEPA, OECD, IBON	ATAF, Task Force on Tax & Development
CAPACITY DEVELOPMENT	LINKING ISPSM TO BUSAN	PROMOTE THE USE OF COUNTRY SYSTEMS	CITIZEN ENGAGEMENT IN SAI	ENABLING DOMESTIC RESOURCE MOBILIZATION
BETTER PUBLIC SERVICES DELIVERY	INDICATORS FOR THE QUALITY OF PFM	DONOR POLICIES ON COUNTRY SYSTEMS	PARLAMENTARY OVERSIGHT	OTHERS?
OTHERS	METHODOLOGY FOR ASSESSING PROCUREMENT	OTHERS?	OPEN CONTRACTING	
	STATISTICAL OFFICES TRACKING EXPENDITURE		ROLE OF CSOs IN STRENGTHENING INSTITUTIONS	
	IMPLEMENTING BUSAN COMMITMENTS		OTHERS?	

Suggestions on Change Management area (February 2013)

- Including practitioners from high, middle & low income countries in the discussions on making reform happen
- Coming up with shared methodologies and approaches
- Develop structured knowledge sharing across sectors that don't usually interact
- Free access to knowledge under a committed community of practice

Effective Institutions Platform: Future

Role for Champions (including LenCD)

- Champions to lead in delivering their concrete objectives:
 - Bringing a <u>multi-stakeholder group together</u> & call for partners to join efforts
 - Providing information and evidence (mapping)
 - Delivering on more technical work (filling gaps where needed)
 - Sharing principles and building consensus
 - Shaping goals and initiatives of political interest to other fora, eg Global Partnership

Identifying political messages

- Global Partnership: Current priorities:
 - Domestic Resource Mobilization



- Knowledge Sharing
- Private sector role on Development
- Co-operation for inclusive development



- Other Fora: Post 2015 process, UNDCF, G-20
 - High Level Panel report: Good Governance and **Effective Institutions**

Next Steps

- ✓ Share with EIP members progress on concrete proposals by September
- ✓ Share with Secretariat information for new website (www.effective-institutions.org)
- ✓ Meeting of EIP in late fall (to be decided)
- ✓ Advocacy/Communicating to ministers prior to Global Partnership ministerial (early 2014)

Proposals and More Information:

www.effective-institutions.org