Effective Institutions Platform
Past, Present & Future

Steven Pierce
co-chair & US delegate to the OECD-DAC
Effective Institutions Platform: Past
The Continued Focus on Institutions

- Increased demand for advice to strengthen public sector institutions
- Funding levels increased since 1990s in strengthening public sector institutions
- E.g. Total Donor PFM support (1995-2008)
Lessons learned and Mixed Results

• Significant lessons learned...

  – Need to address the political economy of reform
  – Support to parliaments, civil society, media in a more coherent manner
  – Increased attention to demand side beyond central government administration
  – ‘Best Practice’ transferred to all countries questioned
  – Benefits of increased use of country financial governance systems for ownership and sustainability of reforms
  – Role of aid is necessary but not sufficient in developing inclusive and effective institutions

• ...But difficult to address these in practice
Genesis of the platform

Consultation in Manila, June 2011

‘New Consensus on Effective Institutions’
Effective Institutions Platform: Present
Five Core Work Areas

“Maximizing the added value of the platform”

✓ Change Management and Making Reform Happen
✓ Measuring the Strength of Public Sector Institutions
✓ Risk Management and Using Country Systems
✓ Fostering Accountable and Inclusive Institutions
✓ Enabling Results & Domestic Resource Mobilisation
Main recurring themes

• Too much attention has been paid to supply-driven ‘solutions’ to strengthening public sector institutions, rather than understanding the local ‘problem’
• Institutional entrepreneurs are needed to drive reform efforts (within and/or outside the public sector)
• Focusing on implementation as well as de jure reforms of institutions
• Developing tools and mechanisms should be undertaken in an inclusive manner

How can the EIP support change?

✓ Tool for knowledge sharing and consultation on reform efforts
✓ Sparking innovative ideas and processes
✓ Finding consensus on politically sensitive issues
✓ Engaging with other fora (e.g: vehicle to bring to the attention of the Global Partnership Ministerial)
Concrete proposals
“Maximizing the added value of the platform”

15 proposals received in these 5 core areas contributing to:

a) Increasing the effectiveness of institutions at the country level, and/or

b) Nurturing the debate at the international level promoting better support to institutions
## Current Proposals

<table>
<thead>
<tr>
<th>CHANGE MANAGMT AND MRH</th>
<th>INDICATORS</th>
<th>USE OF COUNTRY SYSTEMS</th>
<th>ACCOUNTABLE &amp; INCLUSIVE INSTITUTIONS</th>
<th>OTHER AREAS</th>
</tr>
</thead>
<tbody>
<tr>
<td>DFID, LenCD</td>
<td>World Bank, South Africa, Belgium, Vietnam</td>
<td>CABRI, USAID, Ghana</td>
<td>AWEPA, OECD, IBON</td>
<td>ATAF, Task Force on Tax &amp; Development</td>
</tr>
<tr>
<td>CAPACITY DEVELOPMENT</td>
<td>LINKING ISPSM TO BUSAN</td>
<td>PROMOTE THE USE OF COUNTRY SYSTEMS</td>
<td>CITIZEN ENGAGEMENT IN SAI</td>
<td>ENABLING DOMESTIC RESOURCE MOBILIZATION</td>
</tr>
<tr>
<td>BETTER PUBLIC SERVICES DELIVERY</td>
<td>INDICATORS FOR THE QUALITY OF PFM</td>
<td>DONOR POLICIES ON COUNTRY SYSTEMS</td>
<td>PARLAMENTARY OVERSIGHT</td>
<td></td>
</tr>
<tr>
<td>OTHERS</td>
<td>METHODOLOGY FOR ASSESSING PROCUREMENT</td>
<td>OTHERS?</td>
<td>OPEN CONTRACTING</td>
<td>ROLE OF CSOs IN STRENGTHENING INSTITUTIONS</td>
</tr>
<tr>
<td></td>
<td>STATISTICAL OFFICES TRACKING EXPENDITURE</td>
<td>OTHERS?</td>
<td>OTHERS?</td>
<td></td>
</tr>
<tr>
<td></td>
<td>IMPLEMENTING BUSAN COMMITMENTS</td>
<td>OTHERS?</td>
<td>OTHERS?</td>
<td></td>
</tr>
</tbody>
</table>
Suggestions on Change Management area  
(February 2013)

• Including practitioners from high, middle & low income countries in the discussions on making reform happen
• Coming up with shared methodologies and approaches
• Develop structured knowledge sharing across sectors that don’t usually interact
• Free access to knowledge under a committed community of practice
Effective Institutions Platform: Future
Role for Champions (including LenCD)

- Champions to lead in delivering their concrete objectives:
  - Bringing a **multi-stakeholder group together** & call for partners to join efforts
  - Providing **information and evidence (mapping)**
  - Delivering on **more technical work (filling gaps where needed)**
  - Sharing **principles and building consensus**
  - **Shaping goals and initiatives of political interest** to other fora, eg Global Partnership
Identifying political messages

• **Global Partnership**: Current priorities:
  – Domestic Resource Mobilization
  – Knowledge Sharing
  – Private sector role on Development
  – Co-operation for inclusive development

• **Other Fora**: Post 2015 process, UNDCF, G-20
  – High Level Panel report: Good Governance and Effective Institutions
Next Steps

✓ Share with EIP members progress on concrete proposals by September
✓ Share with Secretariat information for new website (www.effective-institutions.org)
✓ Meeting of EIP in late fall (to be decided)
✓ Advocacy/Communicating to ministers prior to Global Partnership ministerial (early 2014)
Proposals and More Information:

www.effective-institutions.org